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**Ministry of Finance**Republic of Maldives

**TERMS OF REFERENCE**

**CONSULTANCY FOR THE ASSESSMENT OF THE NATIONAL SPATIAL PLAN AND DEVELOPMENT OF LOCAL DEVELOPMENT PLANS (ADDU REGION)**

**MALDIVES URBAN DEVELOPMENT AND RESILIENCE PROJECT**

**Background**

1. A well-functioning and productive system of urban centers is essential for catalyzing and supporting the transformation of the Maldivian economy and efforts to translate economic growth into poverty reduction. The Maldives’ National Spatial Plan (NSP) (2020-2040) and regional development plans are intended to develop a system of competitive, environmentally sustainable and resilient regions. The development of this system of regional hubs is based on the fostering of economic growth in urban centers outside of Greater Malé, a process which is intended to produce a more spatially balanced distribution of economic opportunities, while at the same time reducing congestion in the capital and bolstering overall national economic growth.

1. MNPI is currently developing the NSP. The Plan has identified 21 Regional Centers and developed a typology of two tiers of Urban Centers, Satellite Centers, and a Central Urban Center of the Greater Malé area. These 14 Urban Centers include 5 upper tier Urban Centers and 9 lower tier Urban Centers, where the upper tier centers will cover a radius of 40 km and the lower tier centers will cover a radius of 35km. As the 5 upper tier Urban Centers will be developed to support a larger population than the other regions, a higher order of services has been allocated for these centers. The NSP defines service allocations for the hierarchy of Regions identified within the Plan, which should be well reflected within the Regional and Sectoral Master Plans of the country. Establishing an integrated transportation network is taken as a prerequisite for decentralized development and hence inter and intra-regional multi-modal connections will be established as an integral part of this Plan. Satellite Regions identified will be provided with direct and fast connections to these Urban Centers, facilitating to mitigate the marginalization of isolated island clusters and limited economies of scale and resources. All Centers/Regions identified through this plan are not limited to a single island and rather consist of island clusters which will developed in an integrated manner to support unified functionality through a transportation and ICT connections.
2. In order to realize the vision of a system of regional Urban Centers, the Government of Maldives (GoM) has initiated a national-level program to manage the development of strategic centers and to ensure a consistent and coherent approach in developing key cities. The World Bank and GoM have embarked on the first phase to support this program under the Maldives Urban Development and Resilience Project (MUDRP), focused on an assessment of the implementation of the NSP and a Regional Center as a case study. MUDRP is currently under preparation and scheduled for World Bank Board approval in January 2020. Its regional development Technical Assistance will provide a comprehensive look at economic development, land use and transport planning, service delivery and social development within a larger lens of resilient regional development—with the aim of improving livability and resilience of these areas and identifying a model that works for the country and that would provide a blueprint for the development of the rest of the country. From the results of the analytical work, the project plans to provide suggestions and recommendations to GoM on how best to structure institutional development and municipal service delivery in an integrated manner involving key stakeholders. The Regional Center case study is:
3. Addu Atoll (R21) comprises around two dozen of Maldives’ estimated 1,190 coral islands and is the southernmost atoll of the country. Addu is the second-largest population hub (approximately 33,000) in the Maldives and is a government, transport, and tourism hub. The city has six districts: Hithadhoo, Maradhoo-Feydhoo, Maradhoo, Feydhoo, Hulhudhoo, and Meedhoo. The districts are well-connected to each other through a link road and regular ferry service. Home to mangroves, wetlands, and healthy coral reefs, Addu currently faces challenges related to climate resilience, service delivery, and economic development. Addu has been categorized as an upper tier Urban Center. Addu City Council is currently in the process of updating its land use plan.
4. The objectives of MUDRP are to enhance resilient urban services in selected cities in Maldives and strengthen the Government’s capacity to provide effective response to disasters. The proposed project will target strategic service delivery investments in Greater Malé and technical assistance for Addu and the country. The project comprises of three components: Component 1, encompassing resilient infrastructure and emergency preparedness; Component 2, which focuses on sustainable urban planning, development, and management; Component 3, which provides implementation support; and Component 4, which provides a contingent response in case of emergency. Details of the MUDRP Components are attached in Annex 1.
5. The scope of this consultancy has been designed to provide direct support to: (i) assessment of the NSP and newly updated Addu City Sustainable Urban Development Masterplan (SUDMP); (ii) creation of urban design guidelines and local development plans for the Region; and (iii) capacity building support for Project Partner Agencies (PPAs), in particular the Ministry of National Planning and Infrastructure (MNPI) to plan and design regional development plans under Component 2 of MUDRP. The development of the guidelines and local development plans must be integrated with the activities being carried out under MUDRP, MNPI, NSP, and the local City Council.

**Objectives**

1. The overall objective of this consultancy is to prepare an assessment of the NSP’s infrastructure implementation to guide the orderly physical and sustainable development of the Addu Region in line with the NSP and any local land use and master planning plans and policies. This assessment and local development plans will encapsulate the key development strategies to achieve significant urban transformation to support economic growth and enhance livability in the Regions and provide a case study and roadmap in the implementation of the NSP. The consultancy shall support the technical assistance and capacity building activities under MUDRP, the ongoing land use plan initiatives by Addu City Council, and MNPI’s regional development vision. These activities will be carried out in close consultation with key stakeholders through a highly participatory process.
2. The specific objectives of this consultancy can be grouped into 4 broad components: (i) to review the infrastructure and services requirements of the NSP with MNPI and their impact on Addu; (ii) to design conceptual masterplans based on the NSP service allocations; (iii) to develop detailed local development plans for key districts in the Region; and (iv) to develop and implement a communications strategy, stakeholder engagement plan, and capacity building activities.

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|  | **(i) Assessment of NSP** 3 months | | | |  | **Support for communications strategy, stakeholder engagement, and capacity building activities** |  |
|  | Review | | | |  |  |
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|  | **(ii) Conceptual Master Plans and Detailed Local Development Plans and Development of Design Guidelines** | Key identified districts in Addu | | 6 months |  |  |
|  | Review and Conclusion | | | |  |  |  |
|  | Integrate with and support MUDRP activities | | Deliverables used as inputs for regional centers initiative | |  | | |

1. The duration of this consultancy is 9 months.

**Scope of Consultancy, Deliverables, and Timeline**

1. At the outset, the Consultant Team shall discuss the requirements outlined in this ToR, including expectations of and possible constraints for the implementation of the activity with the Client. The outcome of these discussions shall form the basis for the preparation of the Local Development Plans.
2. The following table lists key deliverables and milestones and serves as a guideline for the consultancy. The Consultant Team is expected to propose a work plan outlining project sub-tasks (e.g. additional internal review/consultations session) and refine the timeline to meet the objectives of the assignment effectively for MNPI’s agreement. Any changes to the agreed work plan shall be supported by valid arguments and shall require prior approval of the Client.

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| No. | Deliverables | Format | Duration |
| Stage 1: Inception | | | 2 weeks |
| 1.1 | Inception Report | * 3 hardcopy reports in A4 size * A softcopy of reports. | 2 weeks after contract commencement. |
| 1.2 | *Communications, Engagement and Capacity Building Strategy* |
| Review and incorporation of comments into final version | | | 2 weeks |
| Phase 2: NSP Assessment | | | 2.5 months |
| 2.1 | Assessment of NSP | * 3 hardcopy reports in A4 and/or A3 size, plans in A1. * A PowerPoint presentation. * A softcopy of all reports, plans and related GIS and CAD files. | 8 weeks after approval of the Inception Report. |
| 2.2 | Review of SUDMP and other relevant land use and planning plans and regulations |
| 2.3 | Policy Recommendations |
| Review and incorporation of comments into final version | | | 2 weeks |
| Phase 3: Local Development Plan | | | 6 months |
| 3.1 | Draft Site Plans, Local Development Plans, Urban Design Plans and Guidelines | * 3 hardcopy reports in A4 and/or A3 size, plans in A1. * A PowerPoint presentation. * A softcopy of all reports, plans and related GIS and CAD files. | 14 weeks after approval of Assessment report |
| Stakeholder workshop and incorporation of comments | | | 2 weeks |
| 3.2 | Site Plans, Local Development Plans, Urban Design Plans and Guidelines | * 3 hardcopy reports in A4 and/or A3 size, plans in A1. * A PowerPoint presentation. * A softcopy of all reports, plans and related GIS and CAD files. | 6 weeks after receipt of comments on the 1st draft |
| 3.3 | Planning Standards, Development Control, and Enforcement Measures |
| 3.4 | Investment and Implementation Plan |
| Review and incorporation of comments into final version | | | 2 weeks |

**Detailed Scope of Consultancy**

1. The following outlines the necessary phases in the development of the urban development master plan. The Consultant Team is expected to further refine these activities with sub-tasks.

## **Phase 1: Inception**

### Inception Report

1. Two weeks after contract commencement, an inception report should be submitted. The report should cover: (i) overall assignment objectives and strategies; (ii) a work plan - outlining project sub-tasks, methodology, timeline, dedicated resources etc.; (iii) list of key and supporting staff, their qualifications and experiences, tasks assigned and time allocations; (iv) literature reviewed and data referred; (v) list of reports, drawings and maps to be submitted; (vi) outline of a strategy for engaging various stakeholders, questionnaires/checklists for information gathering, key respondents to be interviewed and consulted etc, potential capacity building activities.; and (vii) planned field visits.

### Communications, Engagement and Capacity Building Strategy

1. A Communications, Engagement and Capacity Building Strategy is to be developed at the start of the consultancy for the purpose of engaging stakeholders during the planning process. The strategy will: (i) identify key groups of stakeholder and mobilization strategies for these groups; (ii) propose key messages to be disseminated, and the best ways of delivering them; and (iii) propose capacity building activities and training. The Consultant Team will also propose plan dissemination strategies to be used once the plans are approved.
2. The Consultant is required at each stage of the work to closely coordinate with the Regions’ City Councils, MNPI, and other stakeholder agencies. The Consultant will support a range of technical assistance and capacity building activities to build urban planning capacity throughout the consultancy. Any comments, advice and instructions on study/design works should be strictly and immediately executed by the Consultant Team. The nature and frequency of coordination and consultation meetings shall be determined by discussion between the Consultant Team and the Client.
3. The Consultant Team shall organize a minimum of two public consultation meetings.

## **Phase 2: NSP/SUDMP Assessment**

Assessment of NSP and SUDMP

1. In 2018, MNPI was formed and tasked with creating and implementing a more balanced, regional development plan. The Ministry has requested an independent assessment of the NSP implementation works. The review should include: (i) a benchmarking exercise against similar regional and international examples; (ii) consultations with technical and economic agencies; (iii) roadmap of the policy’s implementation. Using the Addu Urban Center as a case study, activities should also include, but not be limited to: (i) propose and recommend suitable options to structure the planned and/or required infrastructure within each Region; (ii) overlay key constraints (e.g. environmentally sensitive areas, infrastructure gaps, etc.) and areas for opportunities (e.g. under-developed, under serviced areas, etc.); (iii) define appropriate strategic key planning parameters to meet the NSP vision such as, but not limited to: planned/target population and activities (include different scenarios where appropriate, e.g. high, medium, low growth); incorporation of the NSP into the SUDMP determination of timeline milestones.
2. The Addu City Council has hired a consultant to update the atoll’s land use plan and develop a master plan. This work will immediately precede this consultancy; however, it will be critical that there is coordination between the two teams. The review of SUDMP will not recreate the work, however, it will provide an evaluation of how the updated Master Plan can be phased and prioritized in line with NSP and how best to incorporate the services and infrastructure recommended by the NSP (see above).

### Policy Recommendations

1. **The Consultant Team will develop a set of prioritized key policy actions that can accompany the implementation of NSP and SUDMP. These recommendations must be focused on enabling the implementation of the plans. The Consultant Team is not expected to conduct detailed analysis for this component; rather these recommendations will be used to identify future activities.**
2. The deliverables for Phase 2 are:
   * An evaluation of NSP and how it can be implemented using the Addu Region as a roadmap to implementation
   * A comparison of the infrastructure requirements of NSP and their impact on SUDMP
   * An assessment of development strategies and key planning parameters for the Addu Urban Centers.

## **Phase 3: Detailed Local Development Plans**

### Urban Design Plans and Guidelines

1. The Consultant team will conduct a site planning exercise for the NSP-recommended services and infrastructure for the Region to better understand the requirements of the investments and possible locations. This should include an overall site plan for the Region.
2. Prepare detailed urban design plans and guidelines that can be used as development parameters for key districts within the Addu Urban Center. The urban design site plan should build upon NSP and SUDMP and include the following elements:

* Well-defined district character, of the various districts and boundaries within the Center
* Appropriate building heights and massing, in context with the natural environment, urban character, landmarks, view corridors etc.;
* Attractive streetscape elements such as street furniture, landscaping, street lighting, building-street interface, facades etc.
* Comprehensive pedestrian network and circulation such as sidewalks, through-block links, road crossings, connections to open spaces;
* Accessible public open spaces and parks to encourage social interaction and provide areas of respite; and
* Clear traffic network including key vehicular circulation routes, vehicular access, drop-off points, parking areas, minimal disruption to pedestrian network, clear signage etc.

1. The sites and scale of the detailed local development urban design plans should be agreed with MNPI and the respective City Council. These will provide a case study of how to provide high quality urban design to each Region and how to integrate the NSP infrastructure into the existing urban fabric.

### Planning Standards, Development Control and Enforcement Measures

1. The Consultant Team shall review existing planning standards and development control guidelines for the implementation of the proposed Local Development Plans and assess their appropriateness. The Consultant Team is expected to specify any variances, if needed, to the existing standards, with justification.
2. Where possible, the Consultant Team should suggest appropriate enhancements and changes to the planning standards and development control guidelines. These should be discussed and reviewed in detail with MNPI and the City Council.
3. In addition, appropriate strategies and measures for enforcement of planning standards and development controls should be proposed.

### Investment and Implementation Plan

1. **Develop an infrastructure and urban upgrading investment plan reflecting priority intervention areas. This will include:**

* A phased action plan (short, medium and long term); and
* Indicative costs to implement the identified infrastructure projects. This output is expected to be used for the selection and prioritization of urban upgrading and infrastructure projects during the plan implementation stage.

# Qualifications

1. A multi-disciplinary team of professional and technical personnel will be required for the execution of the project. The Consultant Team should be led for the full term of the project by a Team Leader with extensive experience in physical planning and project management. Other professionals will be required to provide specialized inputs to the exercise. The consultant’s key personnel shall satisfy the following requirements.
2. The Consultant Team has the obligation of carrying out the consultancy with due diligence, efficiency and a high standard of professionalism. The Consultant Team shall employ competent staff and use appropriate planning approaches and methods. The Consultant Team will also act, in respect of any matter relating to the consultancy, as a faithful adviser to the client.
3. The following list of qualifications serves as a guide and the Consultant Team may, with justification, propose additional staff for effective and efficient execution of the assignment. The Consultant Team shall also propose the time allocation for each of the staff dedicated to their respective tasks, and whether they will be performed on location or remotely.

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| **Designation** | **Qualifications** | **Years of Experience** |
| Team Leader (1) | Master of Urban and Regional Planning, Urban Development/Management, Regional Development or Urban Design with at least five years of professional work experience **OR** Bachelor of Urban and Regional Planning, Urban Development/Management, Regional Development or Urban Design with at least ten years of professional work experience **OR** Post graduate/Diploma Urban and Regional Planning, Urban Development/Management, Regional Development or Urban Design with at least fifteen years of professional work experience. | 5 / 10 / 15 |
| Urban Designer (1) | Master’s degree with at least five years of work experience **OR** Bachelor’s degree with at least ten years of work experience **OR** Diploma degree with at least fifteen years of professional work experience. | 5 / 10 / 15 |
| Engineer / Infrastructure Specialist (1) | Degree in Civil Engineering plus demonstrable experience in planning of urban infrastructure. | 5 years |
| Transport Planner (1) | Minimum five years of relevant work experience and should have a degree/specialization in transport planning | 5 years |
| Social-Economist Specialist (1) | Minimum five years of relevant work experience and should be a socio-economist with degree/specialization in Economics. | 5 years |
| Environmental Specialist (1) | Degree in environment management/ Science. | 5 years |

***Notes:***

* The Team Leader should be an urban planner or urban designer
* There shall be at least an urban planner and urban designer each in the consultants’ team either as a team leader or as a member(s)
* All work experience of key personnel shall be supported by proper work completion certificates and degree certificates with CVs signed by the key personnel and countersigned by the employers
* People with work experience in Maldives or similar regions will be considered an advantage

# Reporting and Client Support

1. The Consultant Team will work under the supervision of the Fathimath Shaana Farooq, Director of Project Management Unit, MNPI.
2. MNPI undertakes to avail to the consultant all such documents, laws, reports, maps, and plans in its possession as will be indicated in the inception report. In addition, MNPI will provide the Consultant Team with relevant letters of introduction to any stakeholder when required by the Consultant Team. MNPI will provide timely feedback on the draft reports and plans submitted by the Consultant Team and coordinate presentations and meetings convened at MNPI.

**Schedule of Payment**

1. The mode of payment shall be as follows:

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|  | Stages of Work | Amount Payable |
| 1 | Upon submission, review and acceptance of the inception report | 10% of the contract amount |
| 2 | Upon submission, review and acceptance of the NSP Assessment | 25% of the contract amount |
| 3 | Upon submission, review and acceptance of the Investment and Implementation Plan | 25% of the contract amount |
| 4 | Upon submission, review and acceptance of the Final Local Development Plans | 40% of the contract amount |

**ANNEX 1: MALDIVES URBAN DEVELOPMENT AND RESILIENCE PROJECT**

1. The Project Development Objective of the Maldives Urban Development and Resilience Project (MUDRP) is to enhance resilient urban planning and municipal service delivery in selected cities in Maldives and strengthen the Government’s capacity to provide effective response to disasters.
2. MUDRP comprises of 4 components:
3. **Component 1: Resilient Infrastructure and Emergency Preparedness (US$ 12.5 million).**
   * 1. **Component 1.1 Resilient Infrastructure** **(US$ 11 million).**
        1. **Sewage Treatment Plant (STP) in Hulhumalé Phase 1 (Feasibility Study and construction) and feasibility study of an STP in Malé and Hulhumalé Phase 2 (US$6 million).** The lack of sewage treatment poses significant risks to fisheries and tourism, major contributors to Maldives economy, and squanders an opportunity to produce high-quality water that could be substituted for expensive desalinated water and used for non-potable applications, enhancing water security. The Project will finance feasibility studies, design and construction of an STP to cater to 80,000 residents of the Hulhumalé Phase 1 development. MUDRP will not finance any modules required to treat the sewage from Phase 2 development area as residents are yet to move in; however, should land for an STP be unavailable in the Phase 2 area, and if the current land allocation in Phase 1 is determined through the feasibility studies to be adequate for the planned population in Hulhumalé (Phases 1 and 2) by the time it is fully developed, HDC will be encouraged to design and finance the necessary infrastructure to convey the wastewater from Phase 2 development to the Phase 1 STP. In line with GoM’s vision of partnering with the private sector to provide sustainable urban infrastructure, a design-build-operate and transfer model is proposed to ensure a technologically-sound and cost-effective STP supported by the GoM’s plan to use tariffs to cover costs of operation.

* + - 1. **Stormwater Drainage and Rainwater Harvesting and Storage Systems in Malé (US$5 million).**Poor stormwater drainage is contributing to regular flooding in Malé, and both Malé and Hulhumalé have potential for rainwater harvesting and storage which can make water supply more sustainable. In Malé, the Project will support a comprehensive stormwater and drainage masterplan studies and upgrading of primary drainage network in selected wards to be connected to underground storage tanks constructed under the project (1 or 2 based on the feasibility study). Captured rainwater will be stored in constructed underground storage facilities/reservoirs for use in feeding existing fire hydrants to support firefighting and reduce flooding and for irrigating landscapes and greening of the neighborhoods.

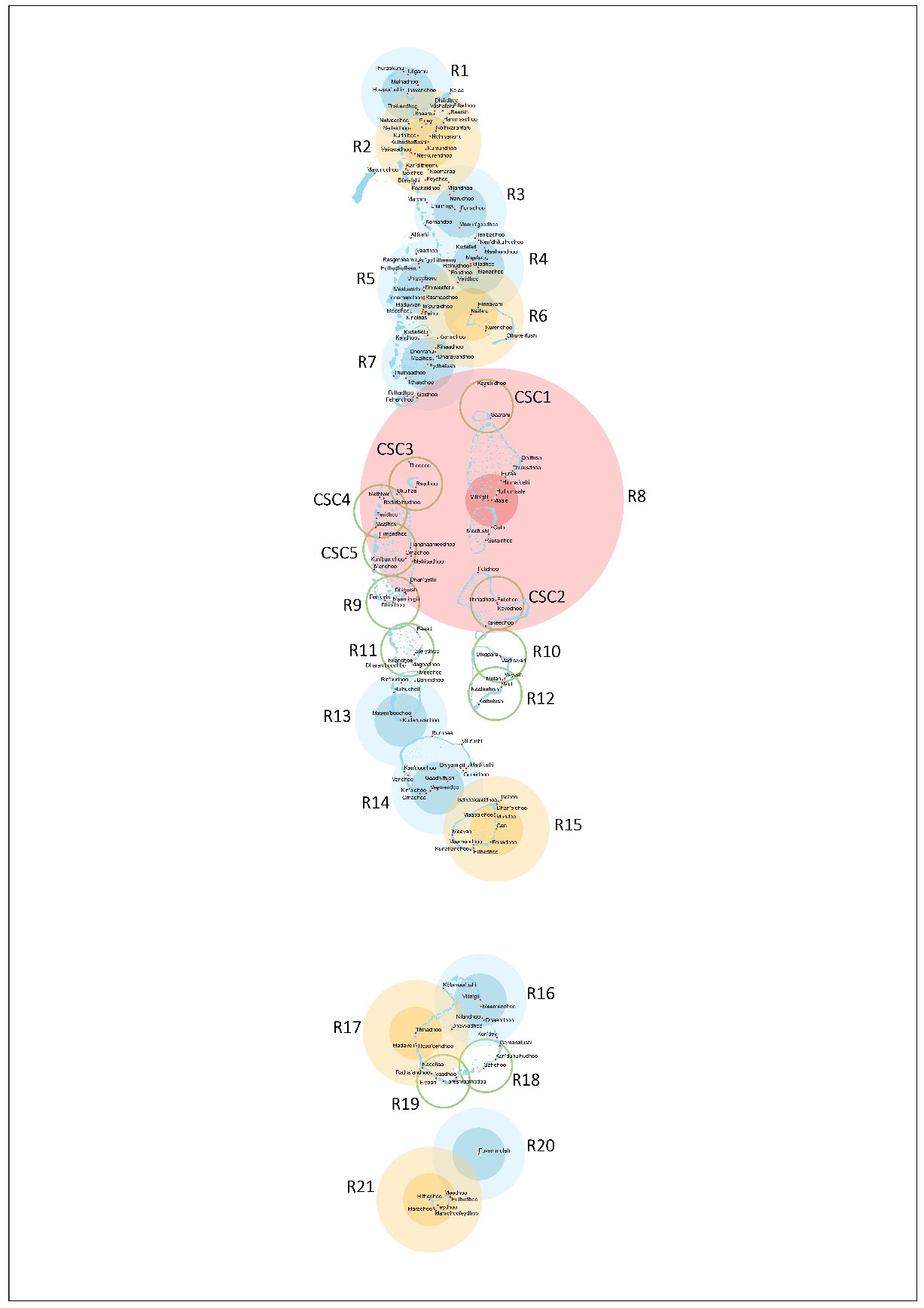
* + 1. **Sub-Component 1.2: Strengthening emergency response systems (US$ 1.5 million).**

1. **Establishment of Emergency Operation Coordination Center, Malé (US$1.0 million).** The Project will enhance GoM’s emergency preparedness and response capacity by supporting the operationalization of the National Emergency Operations Plan (NEOP) through the establishment of an Emergency Operations Coordination Center (EOCC) within the NDMA. When activated, the Center will be used to perform the following functions: information and communication management, including public information and media management; coordination with stakeholders; resource management; and liaison with external stakeholders. To efficiently coordinate disaster and emergency response, the EOCC will, *inter alia,* consist of: a community incident reporting system; a GIS system with data and information essential for efficient emergency response coordination; a call center function; and a coordination system based on Standard Operating Procedures. The EOCC will also be provided with adequate capacity to ensure that risks around safety and access to services by women, children and groups and persons with special needs are addressed by adopting components from the UN Inter-Agency Standing Committee (IASC) guidelines for integrating gender-based violence actions in humanitarian settings and Sendai Framework. The Center will be connected to all the key agencies involved in emergency preparedness and response, including the Maldives National Defense Force (MNDF), Coast Guard, Fire and Rescue Service, Maldives Meteorological Service (MMS), and Health Emergency Operations Center (HEOC) at the Ministry of Health.
2. **Strengthening of fire rescue system, Malé (US$ 0.5 million).** Until late 2018, Maldives Fire and Rescue Service lacked resources for fire and rescue operations, especially for firefighting in high-rise buildings beyond seven stories.The Government of Japan recently provided significant resources to strengthen its capacity, including two platforms with vertical capability up to 20 stories, and the Project will not invest in fire trucks or rescue platforms. The Project will support important trainings for the fire and rescue personnel in urban search and rescue operations and provide specialized small equipment that will assist the fire rescue personnel to access narrow alleys within Malé. Malé’s fire hydrant network currently relies on desalinated water, which is energy intensive and vulnerable to shocks. Connecting Component 1.1’s rainwater storage tanks and pumps to the fire hydrant network will reduce dependence on costly desalinated water, increase water availability and reduce energy consumption.
3. **Component 2: Regional Sustainable Urban Planning, Development and Management (US$ 2.5 million).**
   * 1. **Sub-Component 2.1: Analytical studies on sustainable urban infrastructure and services (US$ 2.2 million):** This technical assistance (TA) sub-component will finance analytical and feasibility studies requested by GoM regarding sustainable urban infrastructure and services, including regional development, affordable housing development, and building regulations.
     2. ***Regional Development:***Insupport of longer-term strategies including regionalization as a national planning priority, the Project will support integrated urban development plans studies for three GoM-identified Regional Hubs/Centers: Addu, Thiladhunmathi, and Faadhippolhu Regions. The plans will provide a comprehensive look at economic development, land use and transport planning, service delivery and social development within a larger lens of resilient regional development—with the aim of improving livability and resilience of these areas and identifying a model that works for the country and that would provide a blueprint for development of other regions. From the results of the analytical work, the project plans to provide suggestions and recommendations to GoM on how best to structure institutional development and municipal service delivery in an integrated manner involving key stakeholders.
     3. ***Affordable Housing Development****:* Studies will focus on (i) consumer affordable housing and rental study to inform the housing deficit gap by income and location; (ii) housing supply and demand-sides to identify constraints to the provisioning and financing of affordable housing; and (iii) assessment of the GoM social housing programs to strengthen targeting, design and implementation effectiveness. The outcomes of this TA would be a comprehensive roadmap on housing regulatory, policy and program reforms, evidence-based provisioning development plans, and institutional arrangement enhancement. As the provisioning of affordable housing is strongly perceived as a government responsibility in Maldives, this study will support the GoM in developing sustainable housing provisioning plans and programs as a component of the government resilient urban services and in alignment with the NSP and Regional Development Plans. The project will coordinate with IFC to expand and encourage private sector participation in the housing sector.
     4. ***Fire Risk Assessment in Malé:*** The fire risk in the built environment is a main concern for Maldives authorities and requires a strategic approach particularly in Malé where the physical density of the buildings, with no fire breaks or fire prevention measures, allows fire to spread quickly. The project will support studies to assess the fire risks of existing building stocks and develop a retrofitting strategy with clear action plans for short-, medium- and long-term implementation. The studies will lead to development of a congruent fire safety code to be included in the new Building Code.
     5. **Sub-Component 2.2: Strengthening enforcement mechanism of building code and regulations (US$ 0.3 million):** This sub-component will finance the development of a building permit procedure and development of an online building approval system, alongside a capacity enhancement program for officials in charge of building permit and code-compliance operations on the ground, to be tested mainly in Hulhumalé for possible adaptation for other local authorities in Maldives.
4. **Component 3: Project implementation, management and reporting (US$ 1.5 million).** The component will support project management and implementation by financing incremental operating costs, project implementation staff and consultants, monitoring and evaluation, and relevant trainings. The Project will support a range of technical assistance and capacity building activities to build urban planning capacity and strengthen technical, financial and institutional sustainability of the participating agencies. It will also provide TA to GoM to improve their project management and operations and maintenance systems.
5. **Component 4: Contingent Emergency Response Component (CERC) (US$ 0 million).** This component will allow for reallocation of project funds from other components to provide immediate emergency recovery support following an eligible crisis or emergency. An Emergency Response Manual (ERM) will be developed with fiduciary, safeguards, monitoring and reporting, and any other necessary coordination and implementation arrangements as a condition for disbursement. To trigger this component, the GoM would need to declare an emergency, a state of a disaster or provide a statement of facts justifying the request for emergency funding.

**ANNEX 2: GOVERNMENT OF MALDIVES REGIONAL DEVELOPMENT PLAN SERVICES FOR SELECTED REGIONAL URBAN CENTER**

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| **Sector** | **Service** | **Addu - Proposed Island** |
| Transport | International Airport | Gan |
| Central Ferry Terminal | Feydhoo |
| In-land Public Transport | Hithadhoo |
| Maradhoo |
| Maradhoo Feydhoo |
| Hulhudhoo |
| Meedhoo |
| Gan |
| Regional Commercial Domestic Port | Hithadhoo |
| Health | Paramedics Service | Hithadhoo |
| Education | Private School | Hithadhoo |
| Hulhudhoo |
| Private Boarding Schools (Dhanaalu) | Hithadhoo |
| Hulhudhoo |
| Vocational Training | Hithadhoo |
| Junior College | Hithadhoo |
| Other Training Centers | Hithadhoo |
| Family Student Hostel | Hithadhoo |
| High Secondary Education | Hithadhoo |
| Hulhudhoo |
| Social Services | Children’s Home | Hithadhoo |
| Meedhoo |
| Aged Care Service | Hithadhoo |
| Safe Home | Meedhoo |
| Police | Police Post | Hithadhoo |
| Civil Defense | Central Fire Fighting Station | Hithadhoo |
| Banking | Bank Branch | Hulhudhoo |
| Hithadhoo |
| Judicial & Correctional Services | District Courts Complex | Hithadhoo |
| Juvenile Justice Service – Regional Branches | Hithadhoo |
| Dispute Resolution Centers | Hithadhoo |
| Public Defenders Office, AG, PG Regional Branches | Hithadhoo |
| Utilities | Regional Waste Management Center | Hithadhoo |
| ICT | Regional Data Center | Hithadhoo |
| Feydhoo |
| Maradhoo |
| Maradhoo Feydhoo |
| Hulhudhoo |
| Meedhoo |
| High Speed Internet | Hithadhoo |
| Feydhoo |
| Maradhoo |
| Maradhoo Feydhoo |
| Hulhudhoo |
| Meedhoo |
| Regional Technology Park | Feydhoo |
| Essential Goods Storage | Fuel Reserve | Gan |
| Water Reserve | Hithadhoo |
| Construction Warehouse | Hithadhoo |
| Sports and Recreation | Regional Sports Complex | Hithadhoo |
| SME | Regional Business Development Services Center | Feydhoo |
| Sarahahdhee Bazaar | Hithadhoo |
| Nature | Conservation Office | Hithadhoo |
| Meedhoo |
| Islamic Affairs & Scientific Research | House of Wisdom (Bayt Al-Hikma) – Public academy and intellectual center | Hithadhoo |
| Community Empowerment | Educational Camp Facility | Hulhudhoo |
| Arts Heritage & Culture | Regional Library (Public) | Hithadhoo |
| Community | Mortuary | Hithadhoo |

**ANNEX 2: NATIONAL SPATIAL PLAN (2020-2040) REGIONAL CENTERS**

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